

1-4-13 Shibuya, Shibuya-ku, Tokyo 150-0002, Japan Tel:03-3486-3331

(Translation)

January 29, 2019

Dear Sirs:

Name of the Company: Kewpie Corporation Representative: Osamu Chonan,

> Representative Director, President and Chief Executive

Corporate Officer

(Code No. 2809; the first section of the Tokyo Stock Exchange)

Person to contact: Masato Shinohara,

Corporate Officer and Senior General Manager of Operation Promote Department

#### **Notice of Settlement of Accounts of Parent Company, Etc.**

Notice is hereby given that Nakashimato Co., Ltd., which is categorized as the parent company, etc. of Kewpie Corporation, has prepared its financial statements for the year ended November 30, 2018, as described in the attachment hereto.

#### Description

1. Name of the parent company, etc.: Nakashimato Co., Ltd.

2. Location of its head office: 4-13, Shibuya 1-chome, Shibuya-ku, Tokyo

3. Representative: Minako Nakashima,

Representative Director

4. Attribute: Kewpie Corporation falls under the category of

"other associated company" of any other company and Nakashimato Co., Ltd. is such any

other company.

5. Ratio of its voting rights: 16.2% (including those held indirectly)

6. Business content: Sales of various processed foods

7. Capital stock: 50 million yen

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#### **BALANCE SHEET**

(As of November 30, 2018)

(thousands of yen)

ASSETS:	(thousands of yen)
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Current assets:	19,848,949
Cash and deposits	9,208,635
Trade accounts receivable	542,455
Securities	3,500,000
Merchandise	355,769
Supplies	8,944
Advances	97,083
Prepaid expenses	42,366
Short-term loans receivable	5,559,384
Accounts receivable - other	540,916
Deferred tax assets	143,935
Other current assets	11,867
Allowance for doubtful accounts	(162,409)
Fixed assets:	21,870,970
Tangible fixed assets:	1,141,048
Buildings	788,844
Structures	3,260
Tools, furniture and fixtures	62,038
Land	286,904
Intangible fixed assets:	48,224
Trademark rights	2,944
Software	42,225
Other intangible fixed assets	3,054
Investments and other assets:	20,681,698
Investment securities	4,829,625
Stocks in subsidiaries and affiliates	9,474,911
Capital investments	89,355
Long-term loans receivable	5,346,600
Long-term prepaid expenses	13,260
Prepaid pension expenses	411,935
Leasehold deposits	131,959
Funded insurance premiums	477,365
Allowance for doubtful accounts	(93,316)
TOTAL ASSETS:	41,719,920



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(thousands of yen)

LIABILITIES:	(thousands of yen)
Current liabilities:	2,049,774
Trade accounts payable	130,123
Short-term loans payable	1,098,272
Accounts payable - other	127,545
Accrued expenses	3,462
Accrued income taxes	604,344
Advances received	286
Deposits received	83,205
Reserve for bonuses	2,535
Non-current liabilities:	6,417,111
Long-term loans payable	4,644,400
Deferred tax liabilities	1,241,888
Reserve for officers' retirement allowances	515,046
Guarantee money accepted	15,777
TOTAL LIABILITIES:	8,466,886
NET ASSETS:	
Shareholders' equity:	30,778,173
Capital stock	50,000
Capital surplus:	1,816,382
Capital reserve	1,747,382
Other capital surplus	69,000
Earned surplus:	30,154,291
Earned surplus reserve	29,750
Other earned surplus	30,124,541
Earned surplus carried forward to the following year	30,124,541
Treasury stock	(1,242,500)
Valuation translation adjustments and others:	2,474,860
Net unrealized gains on securities	2,474,423
Deferred gains (losses) on hedges	437
TOTAL NET ASSETS:	33,253,033
TOTAL LIABILITIES AND NET ASSETS:	41,719,920

(Note) All figures stated above are shown by disregarding any fractions of one thousand yen.



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#### **STATEMENT OF INCOME**

(From December 1, 2017 to November 30, 2018)

(thousands of yen)

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Net sales	3,792,147
Cost of sales	2,716,266
Gross profit	1,075,880
Selling, general and administrative expenses	1,051,208
Operating income	24,671
Non-operating income:	1,153,609
Interest income received	81,841
Dividends received	767,524
Others	304,243
Non-operating expenses:	360,449
Interest expenses	28,097
Others	332,351
Ordinary income	817,831
Extraordinary income:	7,417,620
Gain on sales of shares in associated companies	7,417,620
Extraordinary losses:	78,953
Loss on valuation of shares in associated companies	69,000
Loss on valuation of investment securities	9,953
Income before income taxes	8,156,498
Corporate, municipality and enterprise taxes	1,560,522
Adjustment to corporate taxes, etc.	(109,855)
Net income	6,705,831

(Note) All figures stated above are shown by disregarding any fractions of one thousand yen.



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#### [Shareholders]

As of November 30, 2018

		State of stocks								
Classification	Central and local governments	Financial institutions	Financial instrument brokers	Other corporations	Foreign corporations, etc.	Individuals included in foreign corporations, etc.	Individuals, etc.	Total	less-than- one-unit shares (shares)	
Number of shareholders	-	1	1	4	-	-	5	8	_	
Number of shares (thousand shares)	-	1	1	441	-	-	1,939	2,380	-	
Shareholding ratio (%)	-	-	-	18.53	-	-	81.47	100.00	-	

(Note) 35 thousand shares of treasury stock are included in "Individuals, etc." above.

#### [Major shareholders]

As of November 30, 2018

Name	Address	Number of shares held	Ratio of shares to the total number of issued shares
		(thousand shares)	(%)
Minako Nakashima	Minato-ku, Tokyo	1,856	77.99
Kewpie Corporation	4-13, Shibuya 1-chome, Shibuya-ku, Tokyo	241	10.13
Nakato Scholarship Foundation	4-13, Shibuya 1-chome, Shibuya-ku, Tokyo	100	4.20
T&A Co., Ltd.	4-13, Shibuya 1-chome, Shibuya-ku, Tokyo	70	2.94
Aohata Co., Ltd.	1-25, Tadanoumi-nakamachi 1-chome, Takehara City, Hiroshima Prefecture	30	1.26
Chiaki Nakashima	Minato-ku, Tokyo	20	0.85
Amane Nakashima	Shibuya-ku, Tokyo	13	0.58
Chizuru Nakashima	Shibuya-ku, Tokyo	13	0.58
To	otal	2,345	98.53

(Note) In addition to the above, Nakashimato Co., Ltd. holds 35 thousand shares of treasury stock.



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#### [Officers]

#### As of November 30, 2018

Title	Job	Name	Date of birth		Brief history	Number of shares held (thousand shares)
Representative Director		Minako Nakashima	June 3, 1937	November 1991 November 2008	Statutory Auditor of the Company Representative Director of the Company (present post)	1,856
				April 1976 July 2001 July 2002	Joined Kewpie Corporation General Manager, Retail Sales Dept. of Kewpie Corporation Senior General Manager, Retail Sales	
				February 2003 July 2004	Division of Kewpie Corporation Director of Kewpie Corporation Generally responsible for sales of	
				February 2005	Kewpie Corporation  Manager, Tokyo Branch of Kewpie  Corporation	
				September 2008	Senior General Manager, Wide-Area Sales Division of Kewpie Corporation	
				October 2009	In charge of Egg Products Business of Kewpie Corporation as deputy	
Chairman and Director		Minesaburo Miyake	July 22, 1952	December 2009	In charge of Egg Products Business of Kewpie Corporation	-
				February 2010	Executive Managing Director of Kewpie Corporation	
				February 2011	Director of the Company	
					Representative Director of Kewpie Corporation	
					President and Director of Kewpie Corporation	
			February 2016	President and Chief Executive Corporate Officer of Kewpie Corporation		
				February 2017	Corporate Advisor of Kewpie Corporation	
					Chairman and Director of the Company (present post)	



Title	Job	Name	Date of birth		Brief history	Number of shares held (thousand shares)		
				April 1983	Joined the Industrial Bank of Japan, Limited (current, Mizuho Bank, Ltd.)			
				October 1993	Joined the Company			
					General Manager, Accounting Dept. of the Company			
				February 1995	Director of the Company			
				February 1997	Director of Kewpie Corporation			
				July 2000	General Manager, Legal Dept. of Kewpie Corporation			
			September na 26, 1959	February 2003	Vice President and Director of the Company			
				February 2005	Director of the Company			
President and					Executive Managing Director of Kewpie Corporation	13		
Director					General Manager, Environment Office of Kewpie Corporation			
				July 2005	General Manager, Social and Environment Promotion Office of Kewpie Corporation			
				October 2009	Senior General Manager, CSR Promotion Division of Kewpie Corporation			
				February 2010	President and Director of the Company (present post)			
				February 2014	Senior Executive Managing Director of Kewpie Corporation			
						February 2016	Chairman and Director of Kewpie Corporation (present post)	



Title	Job	Name	Date of birth		Brief history	Number of shares held (thousand shares)
				April 1979	Joined the Company	
				October 2002	General Manager, Corporate Planning Office, Administration Division of the Company	
				January 2011	General Manager in charge of Treasury of the Group of the Company	
				January 2012	General Manager, Accounting Dept. of the Company	
				February 2012	Director of the Company (present post)	
Director	General Manager,	Noriki	September	January 2016	Corporate Auditor of Aohata Co., Ltd. ("Aohata") (present post)	_
	Internal Audit Office		25, 1956	February 2016	In charge of Administration Division, General Manager of General Affairs Dept. and General Manager of Accounting Dept. of the Company	
				October 2016	In charge of Administration Division, and General Manager of General Affairs Dept. of the Company	
				February 2017	In charge of Administration Division of the Company	
				February 2018	General Manager, Internal Audit Office of the Company (present post)	
				April 1981	Joined Kewpie Corporation	
				July 2004	General Manager, Technical Research and Development Dept., Technological Research Division of Kewpie Corporation	
		Tsukasa		January 2011	President and Representative Director of Hashikami Kewpie Co., Ltd.	
Director		Korogi	April 4, 1957	July 2014	Project Leader, Product Innovation System, Production Dept. Group of Kewpie Corporation	-
				July 2015	Director of To Solutions Co., Ltd.	
				January 2016	President and Representative Director of To Solutions Co., Ltd. (present post)	
				February 2016	Director of the Company (present post)	



Title	Job	Name	Date of birth		Brief history	Number of shares held (thousand shares)
				April 1981	Joined Kewpie Corporation	
				October 2002	Joined the Company	
Director		Kenji Kojima	March 1, 1958	February 2016	President and Representative Director of Toka Co., Ltd. (present post)	-
				February 2018	Director and Executive Corporate Officer of the Company (present post)	
				April 1981	Joined the Industrial Bank of Japan, Limited (current, Mizuho Bank, Ltd.)	
				July 2007	Senior Managing Director, Investment Banking Division of Bear Stearns (Japan), Ltd.	
				October 2008	Managing Director of the Royal Bank of Scotland plc	
	In charge of Administration Division			January 2012	President and Representative Director of Gordon Brothers Japan Co., Ltd.	
D'	and General	Haruhiko	May 27,	March 2014	Joined the Company	
Director	Manager, Corporate	Masuda	1957		General Manager, Business Dept. of the Company	-
	Planning Dept.			October 2014	General Manager, Corporate Planning Office of the Company	
				February 2018	Director of the Company (present post)	
					In charge of Administration Division of the Company (present post)	
				October 2018	General Manager, Corporate Planning Dept. of the Company (present post)	



Title	Job	Name	Date of birth		Number of shares held (thousand shares)	
				April 1978	Joined Aohata	
				October 2005	General Manager, Group Operation Promote Dept. of Aohata	
				January 2006	Director and General Manager, Group Operation Promote Dept. of Aohata	
				January 2009	Managing Director, Senior General Manager, Operation Promote Division and in charge of Product Development of Aohata	
Director		Eiichi Nozawa	September 19, 1954	January 2011	Senior Managing Director and Senior General Manager, Operation Promote Division of Aohata	-
				October 2011	Senior Managing Director of Aohata	
					Responsible for Fruit and Raw Materials Division and Quality Assurance Division of Aohata	
				January 2012	President and Representative Director of Aohata (present post)	
				February 2012	Director of the Company (present post)	



Title	Job	Name	Date of birth		Brief history	Number of shares held (thousand shares)
				April 1980	Joined Kewpie Corporation	
				July 2001	Manager, Sendai Branch Office of Kewpie Corporation	
				November 2006	General Manager, Wide-Area Retail Sales Dept. of Kewpie Corporation	
				September 2008	Manager, Osaka Branch Office of Kewpie Corporation	
				July 2012	Manager, Tokyo Branch Office of Kewpie Corporation	
				February 2013	Corporate Officer of Kewpie Corporation	
Director	Osamu Chonan	May 16, 1956	February 2014	Director of Kewpie Corporation Senior General Manager, Wide-Area Sales Division of Kewpie Corporation		
			February 2016	Executive Corporate Officer, in charge of Salad and Delicatessen Business of Kewpie Corporation	-	
				February 2017	Representative Director of Kewpie Corporation (present post),	
					President and Chief Executive Corporate Officer of Kewpie Corporation (present post),	
					In charge of Marketing Division of Kewpie Corporation	
				Director of the Company (present post)		
			October 2018	In charge of Customer Marketing Office of Kewpie Corporation (present post)		
Statutory Auditor		Chiaki Nakashima	December 25, 1965	November 2008	Statutory Auditor of the Company (present post)	20
					Total	1,890